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# ANNUAL REPORT

International Center for Innovation,  
Transformation and Excellence in  
Governance (INCITEGov)

INCITEGov is a policy research and advocacy center providing support to democratic movements and spearheading democratic reform coalitions and initiatives. It was founded in August 2005 as a membership-based, non-profit organization.

INCITEGov applies the P-G-D lens in its analysis of key national issues, seeking to probe and underscore the links between Democratic Politics, Good Governance, and the achievement of targeted Development Outcomes.



# CHAIRPERSON'S NOTE

Dear *Kasapian*,

Greetings of peace, safety, and good health in these strange times.

For the very first time, we are holding our annual Membership Meeting (General Assembly) virtually – in these times when we are not allowed to gather physically but when, more than ever before, we need to come together to talk and to think together about how we are to navigate a confusing and still unsettled landscape, and how INCITEGov can help to ensure that the future world, or “new normal,” that we will emerge into will be in more ways better than worse – hopefully, more democratic – than the one that led us to this present crisis.

In these coming weeks and months, we will have to find new ways to do the conversations that had marked INCITEGov’s most insightful and inciting periods of development in the past. We hope you will be eager to respond when the newly mandated leadership that we elected last Saturday, May 9, makes its call.

For now, let me lead you through a quick review of the immediate past year, the last three months of which caught us, together with most of the rest of the world, by surprise, forced into physical distancing protocols and lockdowns by a global pandemic unprecedented in our lifetimes. The last few weeks have seen us scampering to review and revisit our institutional and program directions to be more relevant, in terms of both content and form, to the new and evolving reality. These processes are still unfinished and will need to be moved forward by the new Board of Trustees. For now, as INCITEGov chair, allow me to close the past year with this Report which also places the past year in the context of our earlier years since our founding.

The *Program Directions for June 2019 to May 2020* that our General Assembly approved during our 2019 annual membership meeting affirmed the course that INCITEGov had already started to take in the last quarter of 2017. This direction constituted a shift from “constructive engagement,” with reference to our relationship with government, toward the active defense and protection of democracy.

Last year, the General Assembly approved the formulation of our mission as follows:

**To become a recognized central hub in the pushback against authoritarianism, reclaiming of democratic space, and restoration of democratic governance.**

The program direction consisted of two tracks, distilled from the previous year's three: (1) *Growing the Movement*; and (2) *Growing and Promoting P-G-D Discourse and Action*, P-G-D referring to the imperative to connect the dots between Democratic *Politics* – Good *Governance* – Development *Outcomes*.

The past year has been a year of extreme and sudden challenges, as natural and man-made disasters, combined to put pressure on our troubled democracy and political institutions. This has led to many serious consequences, the most significant of which is in how the marginalized sectors in our society are experiencing – now more than ever in recent history – the most inhumane kinds of economic, social, and political exclusion and repression.

Yet still and despite the distressing situation, opportunities have emerged that give us reason to hope that significant changes are happening. The multi-faceted dangers posed by the COVID-19 pandemic has opened the minds of many people, perhaps more significantly now than any other period in our recent history, to the crucial importance of politics in making sure that good governance and development will put the welfare of the people as a primordial priority.

Furthermore, we saw a significant number of the young generation stepping up in the political and social spheres to show the way to a better future. We saw a stronger international solidarity and support consolidating behind democratic movements, in the Philippines and in other countries. Filipinos, in nationwide surveys, continued to reject extra-judicial killings and China's economic intrusion, and they continued to affirm their support for democracy as a form of government. Corruption and the rising prices

of basic goods have steadily undermined the populist leader's electoral promise of real change. A softening of position appeared to manifest among the non-fanatic/conditional supporters, therefore providing an opening for more open dialogues with them.

It is important to recall that, over the years and with support from the National Endowment for Democracy, INCITEGov has built its work in deepening and broadening the knowledge and practice of P-G-D with practitioners in both government and civil society, using specific reform areas as starting points. Since its senior group of leaders and members come from diverse fields and sectors, INCITEGov has had the unique ability to convene broad-based reform constituencies, often serving as their institutional hub and base.

With P-G-D as framework, INCITEGov has established itself as an important resource base for calling out abuse of presidential power under the Arroyo administration, at the same time, catalyzing the formation of civil society reform communities, led by the groups at its generational book-ends, the *Former Senior Government Officials* (FSGO) and the *Young Public Servants* (YPS), while those focused on specific reform areas included study/advocacy groups on national budget monitoring, security sector reform, education, migration, and social protection. In 2010, with the assumption into office of the second Aquino (Benigno III or P.Noy) administration, most of INCITEGov's founding Trustees, together with other members, returned to government service. With the Aquino government pursuing groundbreaking reforms in open, accountable, and participatory governance (led by the Open Governance Partnership and Bottom-Up Budgeting), INCITEGov committed the next six years, from 2010 to 2016, to pushing constructive engagement for democratic reforms, specifically in the areas of participatory budgeting, public transparency, social protection, and the peace process.

In 2016, upon the assumption into the presidency of a popularly elected, populist, authoritarian

leader, INCITEGov quickly found itself placed at the fulcrum of emerging democratic forces determined to push back against the steady erosion of democracy and citizen's rights and freedoms. INCITEGov quickly moved to shift its strategy from constructive engagement to civil society resistance and defense of democracy.

We have remained relevant and truthful to our purpose and mission through the various changes in the country's political landscape. We continue to remain agile in the crafting of our program responses. In this regard, I would like to note that this year we made a further revision and realignment in our two tracks.

Under **Track 1**, we added "**Layered Platforms for Civic and Political Education**" as an intermediary level of engagement between the existing sub-tracks comprising of (a) our INCITEGov Membership or *Kasapian*; and (b) the Pro-Democracy Movement constituted by *Tindig Pilipinas*, the coalition of coalitions which today comprises the largest gathering of pro-democracy forces in the country. The Layered Platforms for Civic and Political Education aim to cater to individuals or informal groups who are interested in engaging in conversations or fora, and even occasional action, regarding the state of the nation and Philippine democracy but, for one reason or another, cannot access or sustain regular and continuing civic and political education and engagement. Under this sub-track, INCITEGov seeks to develop different modules or modalities of discussion focused on specific socio-political issues of concern to these individuals and groups and with schedules and venues suited to their personal circumstances. With this move, INCITEGOV hopes to expand its reach beyond its existing membership (some of whom may prefer to shift to this intermediary level of engagement) and established networks of partners.

Under **Track 2**, we sharpened the delineation of our thematic areas of focus. For the coming year, we will continue to focus on the following urgent issues of concern to Philippine democracy:

- Populism, Political Division, and Disinformation
- Rule of Law
- Authoritarianism and Misogyny
- Peace and Transitional Justice
- Inclusion and Social Protection

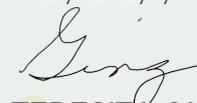
To reiterate, with the emergence of COVID 19 into a global pandemic radically transforming the world as we have known it, we are revisiting these themes to ensure continuing relevance to the times and to identify new areas of work which we may need to initiate.

I summarize in notes below, and in the infographics to be provided later, our accomplishments and milestones for the year covering the period May 2019 to April 2020.

We close the past year knowing we are facing changes that we are still unable to fully imagine. The coming year will perhaps see the most perilous of times, made more dangerous because of absent governance, weakened institutions, and abusive political leadership seeking to perpetuate itself. With great trepidation but also courage and faith do we move forward.

Because to give up is not a choice, for the marginalized sectors and for our future.

Very truly yours,



**TERESITA QUINTOS DELES**  
Chairperson

# Milestones AND ACCOMPLISHMENTS

## Track 1: Growing the Movement

INCITEGov continued to leverage on its status as lead and convener of civil society groups, providing an institutional base for various constituencies to consolidate their unities and actions. It continues to sustain and maintain three levels of platforms for democratic reform communities:

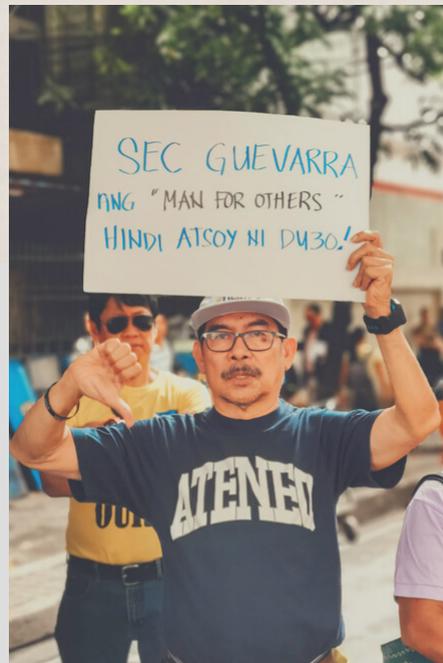
### (a) Pro-democracy Movement

INCITEGov continued to provide secretariat and technical support to *Tindig Pilipinas (TindigPH)* and for three of its hubs namely, *Alyansa ng Samahang Pantao (ASAP)*, *EveryWoman* and *ManindiganNa!*. INCITEGov founding members and trustees acting in their individual capacities continue to serve as conveners of the movement.

*TindigPH* was able to consolidate the democratic opposition forces in launching visible protest actions that address specific challenges to democracy. *TindigPH* generated public clamor and pressure for the defense of democracy and the pushback against authoritarianism. Since its founding in 2017, *TindigPH* has grown to be the broadest base of democratic force, comprising an alliance of civil society coalitions and political parties, that has been able to sustain visible, timely, non-violent actions addressing almost every prevailing challenge posed to democracy. Its hubs have spearheaded creative and timely actions to address their respective sectoral concerns.

This year, in addition to mass actions and campaigns on specific issues, *TindigPH* held its first National Congress of Leaders in October which adopted and started to implement a strategic plan of action (for 2019 to 2022) aimed at preparing the ground for reclaiming democracy and restoring democratic governance in 2022. The strategic plan consists of the following coordinated actions on:

- Exposing and opposing misgovernance and anti-people policies;
- Defending and advancing democracy, democratic institutions, and democracy defenders; and
- Internal strengthening for social movement building, which includes expanding the base, alliance-building, resource generation, maximizing communication platforms, and pushing evidence-based campaigns.



**TINDIG PILIPINAS STATEMENT: COVID-19 OUTBREAK**

The press conference of the president last night showed to the world how totally inept and incompetent he and his administration are in handling the Covid-19 outbreak.

Instead of inspiring confidence, President Duterte showed us how supremely superficial his "working knowledge" of COVID-19 was, and his enumeration of previous pandemics served no purpose other than to bludgeon us with his dangerous naivete.

Our people, the hospitals, the doctors and nurses, local government units and other line agencies are begging for evidence-based and clear cut guidelines. Instead we have confusion. You had time to prepare for this. But your well documented laziness seems to have asserted itself again. Which leads us to ask:

**"NASAAN ANG PANGULO?" MORE IMPORTANTLY, "NASAAN ANG UTAK NIYO? HINDI PO GINAGAWANG BIRO ANG VEERUS, NA PWEDE MONG SAMPAL SAMPALIN O PWEDE NYO MURA-MURAHIN PARA MAWALA. WALANG SENSE ANG INYONG SINABI."**

At higit sa lahat, Walang kinatalaman ang POGO sa veerus at hanggang sa dulo, tuta pa rin kayo ng Tsina at ni Xi Jinping. Ang Interes pa rin ng Tsina ang inuuna nyo.

Mr. President, you and your government are getting in the way of resolving this outbreak. And with abundance of caution, we in TindigPilipinas urge you and Secretary Duque to stop talking and ranting and let our professional government health officials do their job.

**MAAWA PO KAYO SA MGA PILIPINO. HINDI MAN LANG NI NYO BINIBIGYAN NG KAHIHAYAN ANG ATING REPUTASYON SA IBANG BAYAN. HIGIT PA, NAKATAYA PO ANG ATING KALUSUGAN. UMAYOS KAYO.**



**Tinimbang Ka ngunit Kulang**  
(no to emergency powers)

Hindi matalala ang "coronavereus" sa pagmumura o sa pagsasampal. Hindi rin po yan lutad ng isang urban poor na puesting utusin ng death squad na patayan. And neither will emergency powers nor the nationalization of industries enable this government to resolve the crisis sooner.

Why?  
Dahil inuuli at incompetent ang ating liderato; Dahil ang alam lang gawin ay magpabebe sa pagmumura; Dahil tulog ang punong-abala at gigising lamang para mag screen-test sa pagpapalabas.

Habang ang ating mga health workers ay nahaharap araw araw sa peligro upang gampaman ang kanilang mga tungkulin ligtas ang mga may sakit.

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Habang ang ating mga manggagawa ay walang magsasaka at naglalabas na lamang ng ilang maang kilometro mabigyan lamang ang kanilang mahal sa buhay ng makakain.

Hindi ba ang matakot na inyong pinagpapalagan trawing walang sakuna? Na ngayon na may krisis, ay pinabayaan ninyo kami ng tubsan habang kayo ay magpupulis na muna sa covid testing?

**"Hindi solusyon ang emergency powers dahil hindi bakal na Kamay ang kailangan ng bayan. Ang kinakailangan ng taumbayan ay isang maayos, mapag-aruga at matalinong pamamahala."**

Tama na ang selos kay VP Leni na bagamat walang periodo sa gobyerno ay maraming nagagawa sa mga sektor na appektado.

Tigil na rin ang pananakot kay Mayor Vico Sotto na bagamat mababa ang alituntunang ng national government ay walang siyang ibang hangarin kundi ipobut ang kalagayan ng mga lupa-Padig.

At bilang huli, itutukan na saatin ang pagpapasa mo, Ginooing Duterte, na maging pangulo habang buhay dahil dito sa matinding krisis ng COVID-19, tinimbang ka ngunit kulang!

## (b) Layered platforms of participation

INCITEGov undertook two clusters of activities:

*Civic and political education.* INCITEGov looked into the processes for institutionalizing layered platforms of participation to enable the various constituents to have access to democracy education that are most suitable and meaningful for them.

In June last year, INCITEGov convened a focus group discussion (FGD) on Civic and Political Education to identify trends in awareness and support for democratic ideals, as well as the appropriate methodologies and key messages that would be important in citizenship education. The FGD was attended by 37 participants from various sectors, half of whom were youth leaders and professionals.

**Recommendations from the FGD included:** (a) Better and more appropriate use of social media to reach the youth and the wider public audience; (b) Utilization of new socio-cultural codes and norms of the youth (e.g. pop culture) and opening of new and autonomous spaces for the young; and (c) the development of new frameworks of analysis.

The Working Group has tasked itself to develop modules and political education seminars that will help draw civic and political engagement of sectors and INCITEGov partners. For this purpose, it held consultations with the urban poor sector through the leaders of the *Samahan ng Nagkakaisang Pamilya ng Pantawid* (SNPP) beneficiaries and the successor generations of cross-over leaders.





# KWENTONG KABARO 10 sessions

(May 2019 to February 2020)

**39** average number of attendees per session

**54** organizations present



*Conversations launched under the Gender and Human Rights (Misogyny) thematic track.* Developed and implemented under the Gender/Misogyny thematic track, these continuing conversations involved the participation of different constituencies, including the "unorganized," which focused on specific issues/topics of concern to the participants.

**Kwentong Kabaro.** From March to December 2019, *Kwentong Kabaro* (KK) conducted 10 monthly conversations that focused on women's issues and women's perspectives on current issues and milestone moments. It aimed to uncover the foundations of age-old resistance to inform and inspire new and innovative ways of fighting against the current misogynist, authoritarian regime. The conversations were able to gather from 40 to 60 participants every session, on various issues that illuminate different aspects of the feminist struggles and victories in the Philippines. The highlights and summaries of the 2019 KK conversations are consolidated in the magazine, *KK Journeys*, downloadable on INCITEGov's website.

KK was planned to continue in 2020, this time focusing on unraveling the role of major social institutions in shaping how society looks at women and how women view themselves. Two KK sessions were held in January and February, centered on the institutions of Media and Family, respectively. The series was suspended in March, however, due to the ongoing lockdown.

March was instead dedicated to the online launch of the first volume of *KK Journeys*, which was preceded by the posting of online teasers on Facebook. The TWG continues to explore how to best maintain connection with the KK following it has developed. In the meantime, in early April, EveryWoman launched *Usapang EveryWoman*, a weekly online conversation that seeks to surface and highlight women's voice and experiences in facing the COVID-19 pandemic. Ten episodes are planned ending in early June.

**Community conversations on Duterte's War on Drugs.** This pilot initiative, undertaken with support from a US-based donor, aimed to reach to middle class communities and bridge the gaps in understanding Duterte's drug war. The conversation series were held in the following communities: Varsity Hills in Loyola Heights, Quezon City, with lay parish workers; condominium community in Mandaluyong; and a group of young professionals in Pasig. As a pilot initiative, the lessons learned from these conversations will help INCITEGov to develop a way of engaging middle class communities on issues of human rights and misgovernance, hopefully to grow in them an appreciation of P-G-D in looking at the various issues affecting the country. As well, during the period, INCITEGov completed the concept for a video series on EJK specifically aimed to appeal to middle class audience. In partnership with PILIPINA, INCITEGov is also in the process of completing a compilation of stories of women and their children widowed and orphaned by Duterte's bloody war on drugs.



### 3 CITIES

4 conversations in Mandaluyong City, 3 in Quezon City and 1 in Pasig City



Participants included young professionals and retired women parishioners

*More than one conversation has been conducted in each community. In the first session, participants were asked to talk about their thoughts, feelings and perception on the war on drugs. The succeeding sessions, meanwhile, allowed facilitators to share the stories of the widows and orphans of the drug war, respond to FAQs and encourage participants to initiate efforts to help the victims.*

## (c) Membership

One of INCITEGov's major strengths is its membership base that comes from a diverse range of experience and expertise as former officials and workers in government and as leaders of civil society and private sector groups. With the role of the membership somewhat diffused under the "constructive engagement" phase with the second Aquino government, much of the year was spent in trying to reconnect with the membership in terms of their areas of interest and availability to join activities. At the end of 2019, the BOT further institutionalized its thematic working groups (TWG) under Track 2, where the *Kasapian* members are urged to get involved as TWG members. In addition, an AdHoc working group on COVID-19 was recently created to look into the emerging issues that INCITEGov must consider to address in the current pandemic situation.

INCITEGov will continue to mobilize from a diverse base of expertise from core members that are champions of P-G-D and who use the platform of INCITEGov to contribute to particular areas of democratic and governance reform.

## **TRACK 2: GROWING AND PROMOTING P-G-D DISCOURSE AND ACTION**

Fostering dialogue on democracy and key policy action

INCITEGov aims to deepen the ongoing reflective discourses on democracy by enabling civil society groups and the organized democratic forces to consolidate a shared vision of democracy through defining specific responses to the above-listed challenges. It aims to build upon the current work of democratic movements in bridging analysis to action, pursuing with more vigor the face-to-face interactions and dialogues while at the same time exploring new forms of engagement such as safe spaces, art forms, and the digital media. Areas of focus have been redefined as follows:

### **POPULISM, POLITICAL DIVISION AND DISINFORMATION**

Building on its seminal research undertaken under the sponsorship of the Asian Democracy Research Network (ADRN) in 2018, INCITEGov pursued an expanded study on the impact of populism on civil society, particularly focusing on four sectors: development NGOs (CODE-NGO), women, labor, and urban poor. The research is in its final stages of completion after recently completing FGDs and validation meetings with the concerned sectors. For this coming year 2020-2021, funding has been approved for INCITEGov to bring the results of the research to civil society organizations (CSOs) nationwide to initiate self-reflection and dialogue leading to increased political understanding and action to address the impact and dynamics of populist leadership in the Philippines. INCITEGov is also undertaking a study on "*Social Media, Democracy, and Disinformation*" in partnership with the Jesse M. Robredo Institute of Governance under the same ADRN arrangement. The research is expected to be ready for presentation in a national consultation in November.



**POSTPONED**

**PHILIPPINE LAUNCH**  
**2020 WJP Rule of Law Index**  
March 31, 2020 | 9 a.m. - 12 nn | UP BGC

Due to the ongoing COVID-19 situation, we will be postponing this launch event for the health and well-being of our participants. We greatly appreciate your support and hope to update you as soon as possible when there is greater clarity on the way forward.

In the meantime, the 2020 Rule of Law Index is now available online. You could check the following:

Country data for the Philippines	<a href="http://bit.ly/RuleofLawPHData">bit.ly/RuleofLawPHData</a>
Media Release (English)	<a href="http://bit.ly/PHMediaRelease_English">bit.ly/PHMediaRelease_English</a>
Media Release (Filipino)	<a href="http://bit.ly/PHMediaRelease_Filipino">bit.ly/PHMediaRelease_Filipino</a>

## RULE OF LAW

INCITEGov prepared to launch the *Rule of Law Index 2020* in partnership with the DC-based *World Justice Project*. The event, scheduled on March 31, 2020, was postponed indefinitely due to the implementation of Enhanced Community Quarantine (ECQ) beginning March 16. It would have been a timely exercise to examine the record of this administration through the lens of the rule of law (ROL) and assess how it is being strengthened or decimated in practice.

After the launch, the plan was to hold a series of monthly round-table discussion, starting in May 2020 up to February 2021, focusing on the 10 pillars of the ROL in order to deepen and sustain the awareness of the public on its importance and the issues and concerns arising from its breakdown. The planned project was furthermore designed to engage the active participation of the legal community, pro-democracy activists as well as the academe, specifically the major law schools in the country. With the suspension of these activities due to the ECQ, the TWG is now studying alternate ways to proceed with the ROL discourse.

Related to this theme, INCITEGov engaged, through some of its Trustees, in the organizing and conduct of the First International Conference on Lawfare which was held on February 21, 2020, under the primary sponsorship of the Committee for the Freedom of Senator Leila M. De Lima. As a member of the Free Leila Committee, INCITEGov Chair Teresita Quintos Deles played a key role in conceptualizing the conference arising from her engagement with *La France Insoumise*, which had spearheaded the online international campaign against the weaponization of the law to stifle dissent. With the committee secretariat, she helped to raise financial, moral and technical support for the conference, including the attendance of a key representative of the French party *Insoumise*. She and INCITEGov founding trustee Corazon Juliano-Soliman served as moderators of two of the plenary sessions. The Conference, which drew an audience numbering over a thousand, won the recognition of international allies as a groundbreaking action in defense of democracy. Attending representatives of Asian political parties proposed to strengthen regional links to fight lawfare. The participants were looking forward to the ROL conference in March to further strengthen the discourse and catalyze further actions.

## AUTHORITARIANISM AND MISOGYNY

Aside from its secretariat support for EveryWoman, the conduct of the *Kwentong Kabaro* series, and the project addressing EJK issues with middle-class constituents, the following activities were pursued:

- Following her appearance before the Subcommittee on International Human Rights of the Standing Committee on Foreign Affairs of the Canadian House of Commons in April 2019, in which she presented testimony on the status of Women Human Rights Defenders in the Philippines, Deles was invited back to speak before the Subcommittee in June, when she also received official recognition on the plenary floor as one of three Woman Human Rights Defenders worldwide, the first such award given by the Canadian House of Commons.
- EveryWoman, with INCITEGov providing leadership and secretariat support, continued to push the campaign for the freedom of Senator de Lima as one of its major advocacies. Under the EveryWoman Free Leila Committee chaired by Deles (also EveryWoman chair convenor), two major activities were conducted: (1) the holding of the first Senator Leila M. De Lima Lecture on de Lima's 60th birthday in August 2019 with leading economist Dr. Solita Monsod as the inaugural speaker. The lecture was planned to be an annual event and will now need to be redesigned; and (2) the marking of de Lima's 1,000 days in unjust and illegal imprisonment on November 20, 2019 with the display of posters illustrating milestones in her 1,000 days in jail in conjunction with the Leila Run program and mass held to commemorate the occasion.
- INCITEGov completed the copyediting and layout of the monograph on "*Manifestations of Populism and its Impact on Gender Equality: The Case of the Philippines,*" by Deles. It also continued to work on completing for publication the papers presented at the forum series on *Misogyny and Authoritarianism* which was held in partnership with the College of Social Work and Community Development and the Center for Gender and Women's Studies of the University of the Philippines in 2018.



## PEACE AND TRANSITIONAL JUSTICE

With support from Friedrich Ebert Stiftung, INCITEGov continued to engage with Marawi civil society groups and leaders in taking the government to account for its role and responsibility in the Marawi siege and its rehabilitation. It convened a couple of meetings with Marawi CSO partners for updating, consensus-building, and planning of activities marking the anniversary of the end of the Marawi siege as well as to input into government task force and congressional hearings. During the period, INCITEGov also published “*The Real Cost of Marawi Siege*,” a summary of proceedings from a national consultation on the topic held in 2018, downloadable from the INCITEGov website.

The year also saw the participation of Deles, carrying the name of INCITEGov, in a series of international dialogues/conferences organized by multi-lateral organizations in the run-up to the anniversary of the adoption of UN Security Council Resolution 1325 on Women, Peace and Security in October 2020. In these international meetings, she was consistently asked to share the insights and learnings from the Philippines’ unprecedented track record in raising women’s participation in the Bangsamoro peace process. The meetings were as follows:

- *Dialogue on Women Negotiating Peace*, organized by the Commonwealth Foundation in Belfast in May 2019;
- *1st Meeting of the ASEAN Women for Peace Registry (AWPR) and the Regional Symposium on Implementing Women, Peace, and Security Agenda*, organized by the ASEAN Institute for Peace and Reconciliation (AIPR) and ASEAN secretariats, respectively, in Phnom Penh in August 2019;
- *High-Level Meeting on Strengthening the Role of Women in Conflicts and Transitions*, organized by the European Union in Brussels in September 2019;
- *ASEAN Women Interfaith Dialogue*, organized by the ASEAN secretariat in Jakarta in November 2019; and
- *High-Level Seminar on Strengthening the Role of Women in Peace Processes*, organized by UN Women in Rome in December 2019.

Deles also participated in a peace mission with Tibetan leaders in December 2019 and provided inputs for the Joint Committee of the Somali Regional Government of Ethiopia and the Ogaden National Liberation Front.

In November 2019, Deles, as a member of the Transitional Justice League initially convened by the Commission on Human Rights, took part in its Planning Workshop, where she presented the parameters of the transitional justice issues and processes arising from the Marawi siege. This was followed by a Strategic Planning Workshop held in February 2020 where she pushed for the adoption of a multi-layer strategy based on specific, customized approaches to the different “TJ-able” issues which had been adopted by the group. Another INCITEGov member, Etta Rosales, is also a member of the TJ League.



## INCLUSION AND SOCIAL PROTECTION

INCITEGov, with support from The Asia Foundation, provided technical support to SNPP in the conduct of 23 provincial-level consultations for the formulation of the Implementing Rules and Regulations (IRR) of the recently enacted law institutionalizing the Conditional Cash Transfer (CCT) program of government. The consultations were conducted from August to October 2019, alongside the regional consultations conducted by the Department of Social Welfare and Development (DSWD). Results of the provincial consultations were consolidated and translated into a draft IRR which the SNPP leaders used in their engagement with DSWD. SNPP continues to monitor the progress of the IRR in coordination with their allies and contacts in DSWD and the House of Representatives. INCITEGov is currently undertaking a research and documentation work on the crucial role that the SNPP played in the lobby for and the legislation of the CCT Law.



**21 PROVINCES**

13 in Luzon, 5 in Visayas  
and 3 in Mindanao



**1,872**

**BENEFICIARIES**

An average of 89 beneficiaries per consultation

# Institutional Updates

## GOVERNANCE

INCITEGov's Board of Trustees has been meeting every quarter and the Executive Committee at least every other month in order to ensure that INCITEGov is actively implementing and pursuing its mandated mission. Following its board meeting in December 2019, it established the four standing committees and proposed amendments to the bylaws of INCITEGov, accordingly. It also created six thematic working groups to pursue its identified program thrusts for the year. Each committee and thematic working group is led by a trustee and has a membership of at least three, including members from *Kasapian*.

## REGULATORY COMPLIANCE

Under the supervision of BOT Secretary Atty. Hector Soliman, INCITEGov has completed its submission of the Mandatory Disclosure Form as mandated by SEC Memorandum Circular 25, Series of 2019. INCITEGov has also submitted its latest Financial Statement to a third-party auditor, in preparation for submission of its Audited Financial Statement for 2019 to the Bureau of Internal Revenue (BIR) on or before June 14, 2020.

## FUND GENERATION

INCITEGov's core fund support comes from the National Endowment for Democracy (NED). This year, it was also able to source funds from The Asia Foundation (TAF) and Friedrich Ebert Stiftung (FES). The organization also received a small grant for research from the Asian Democracy Research Network (ADRN) and a US-based donor.

## RESPONSE TO COVID-19

The organization's work environment drastically changed with the enforcement of the Enhanced Community Quarantine (ECQ) in Luzon on March 16, 2020. As a result, INCITEGov cancelled all its upcoming activities until further notice. Its staff also went on a work-from-home set up. Still, several small meetings proceeded through different online platforms, including meetings with the donors and potential international partners. An **AdHoc committee on COVID** was also created recently, led by Dr. Mary Racelis, to look into the emerging issues that INCITEGov must consider to address under the current pandemic situation.

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Board Members

## THEMATIC WORKING GROUPS

**POPULISM, POLITICAL DIVISION AND DISINFORMATION**  
Lead: Corazon Juliano Soliman

**RULE OF LAW**  
Lead: Atty. Hector Soliman

**AUTHORITARIANISM AND MISOGYNY**  
Lead: Teresita Quintos Deles

**PEACE AND TRANSITIONAL JUSTICE**  
Lead: Teresita Quintos Deles

**INCLUSION AND SOCIAL PROTECTION**  
Lead: Corazon Juliano Soliman

**CIVIC AND POLITICAL EDUCATION**  
Lead: Philip Arnold Tuaño

## STANDING COMMITTEES

**EXECUTIVE COMMITTEE**  
Lead: Teresita Quintos Deles

**TRACK 1: GROWING THE MOVEMENT**  
Leads: Teresita Quintos Deles (EveryWoman), Victoria Garchitorea/Alberto Lim/Imelda Nicolas (ManindiganNa!), Corazon Juliano Soliman (ASAP)

**AUDIT**  
Lead: Philip Arnold Tuaño

**MEMBERSHIP**  
Ma. Cleofe Gettie Sandoval

**COMMUNICATIONS AND PUBLICATIONS**  
Lead: Veronica Villavicencio

**RESOURCE GENERATION**  
Lead: Rose Romero

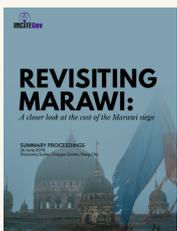
## STAFF COMPLEMENT

INCITEGov currently has a staff complement of 10 – seven on full-time, project-based contracts, and three as consultants.

## COMMUNICATIONS & PUBLICATIONS

During the year, INCITEGov's website – [www.incitegov.org.ph](http://www.incitegov.org.ph) – has also been given a facelift. Two publications were released this year, downloadable on the website. These are the summary proceedings of the national consultation on *The Real Cost of Marawi Siege*, and the compilation of articles in magazine format from the *Kwentong Kabaro* sessions entitled *KK Journeys*. News digests, weekly democracy readers, and regular postings on our social media account have also continued and have been enhanced.

### PUBLICATIONS



**REVISITING MARAWI:**  
A closer look at the cost  
of the Marawi siege  
(2019)

Download:  
[bit.ly/RevisitingMarawi](http://bit.ly/RevisitingMarawi)

**KABARO JOURNEYS 1:**  
Narratives from the  
women's movement  
(March 2020)

Download:  
[bit.ly/KKJourneys1](http://bit.ly/KKJourneys1)

### SOCIAL MEDIA SNAPSHOT



**1,896** page followers as of May 2020  
up by 29% compared to May 2019

Top posts in terms of reach are KCD memorial; Marawi Siege anniversary (Drieza's statement); TQD Canada statement (July 2019); SONA 2019 infographics; #BotoKoKinabukasanKo (Holidays); and KK Journeys 1 (boosted)



**267** followers as of May 2020  
up by 15% compared to May 2019

### UPCOMING PUBLICATIONS

- Monograph on Populism and Gender
- Proceedings: National Consultation on Populism
- Proceedings: Misogyny and Authoritarianism
- Monograph on the aftermath of Typhoon Yolanda

### UPCOMING STUDIES

- Social Media and Disinformation (with the DLSU - Jesse M. Robredo Institute of Governance)
- Populism and Civil Society

## CONTACT US

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Stay updated with INCITEGov's latest activities by following us on social media:



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[info@incitegov.org](mailto:info@incitegov.org)